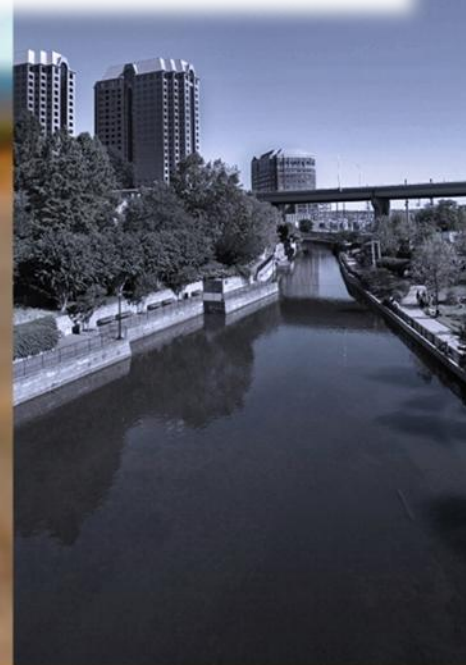


Recent Public Relations Success

CSXT Reiman Street Property, Western New York



Ben Girard, Project Manager and
Environmental Engineer, Arcadis

William Parry, Environmental Remediation
Manager, CSXT

Railroad
Environmental
Conference 2017

CSXT Reiman Street Property History

- The property is approximately a 20-acre industrial site surrounded by residential lots in Buffalo, NY.
- In 2012, a fire destroyed the CSXT Operations Building at the site (shown right).
- Asbestos abatement & demolition was performed immediately after the fire.
- In 2015, an anonymous tip to the Environmental Protection Agency and the City of Buffalo indicated the potential existence of onsite petroleum staining related to former PCB-containing transformers.



CSXT Reiman Street Property Prior to Restoration



The vacant site contained large piles of debris and concrete rubble from the demolition of the former buildings, as well as the concrete footers and foundations.



CSXT Reiman Street Property Prior to Restoration



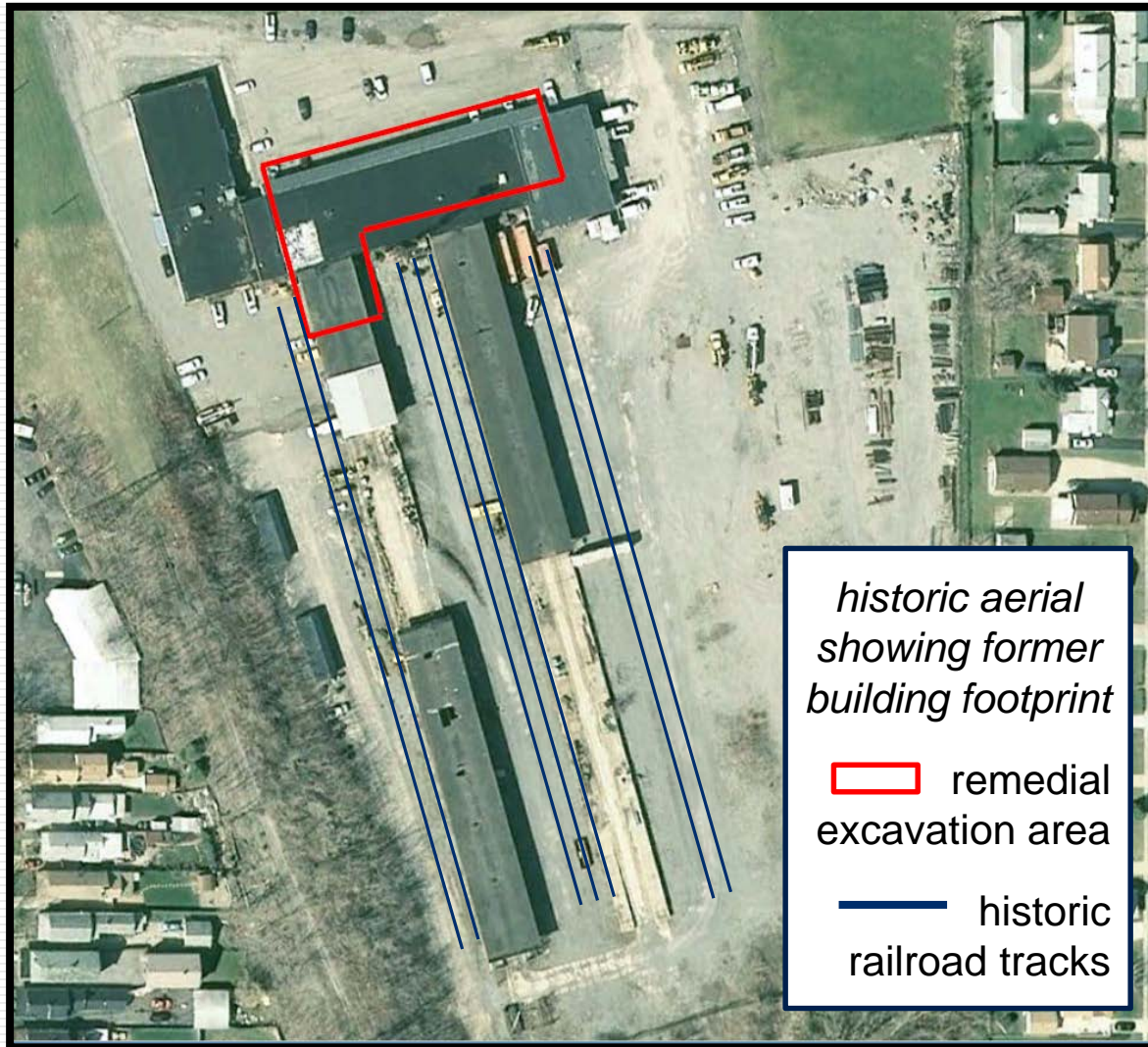
CSXT Reiman Street Property Stakeholders

- Environmental Protection Agency
- New York State Department of Environmental Conservation
- City of Buffalo
- Neighborhood Residents
- CSX Transportation



CSXT Reiman Street Remediation and Restoration

- Excavation and disposal of environmental hazards
 - Tar impacted soils
 - Asbestos
 - Petroleum impacted soils
- Concrete foundations demolition



CSXT Reiman Street Remediation and Restoration

- Removal of tires, railroad ties, abandoned trailer, and miscellaneous trash and debris
- Restorative site measures including grading and fencing and gate improvements



CSXT Reiman Street Remediation and Restoration



CSXT Reiman Street Property Lessons Learned

- Open Dialogue with Regulatory Authorities
 - View agencies as resources, not obstacles.
 - Leverage existing relationships.
 - Frequent and transparent communication lead to relief on various aspects of regulatory requirements, allowing schedule escalation and cost savings.



CSXT Reiman Street Property Lessons Learned

- The proactive response by CSXT resulted in the improved credibility of CSXT and increased goodwill among the community and regulators.
 - The project team committed to an aggressive, but achievable schedule.
 - The Environmental Protection Agency and City of Buffalo expressed written appreciation following the cleanup efforts.
 - Local residents expressed appreciation for site security enhancements and mitigation of environmental health and safety concerns.

How tomorrow moves

