Proactive Project Tracking Strategies for Efficient Management of Environmental Liabilities

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Management of technical and financial project information associated with environmental liabilities can quickly become burdensome when project sites have multiple areas of concern (AOCs), potentially responsible parties (PRPs), and avenues for cost reimbursement. Proactive project tracking strategies can 1) differentiate both technical and financial information by AOC, 2) provide the ability to manipulate the information for input and management for State reimbursement programs or allocation to PRPs, and 3) implement a common communication platform for all stakeholders. This allows for efficient project execution and cost savings.

The objective of this presentation is to discuss lessons learned at a complex railroad yard project site. The presentation will share proactive project and programmatic approaches that have been developed as a result. The solutions can apply both at the project and portfolio level. Amec Foster Wheeler has developed a multi-faceted approach that includes a review of the project history, developing information needs, and compiling a list of stakeholders. The discussion will include how project website tools, cost allocation tracking sheets, and a shared data management system were utilized at the project site to drive efficiency. These tools can be utilized in all phases of the work, including project initiation, planning, execution, monitoring, and closure. The presentation will highlight how project managers can more thoughtfully and efficiently manage their site information with the liability framework and closure end goal in mind.