Opportunities for High Speed and Intercity Passenger Rail Development Midwest Projects Northeast Corridor (NEC) current & next generation

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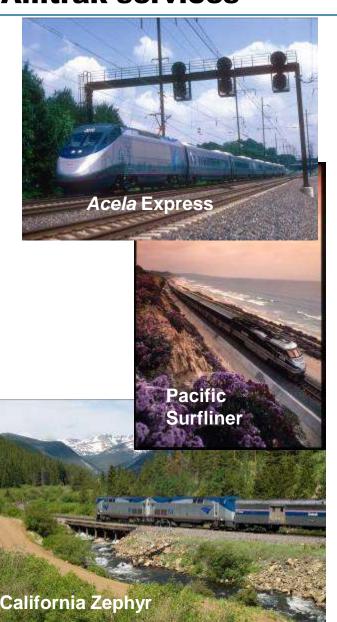
Basic facts about Amtrak



- Chartered by Congress as national intercity passenger railroad; opened for business on May 1, 1971
- 20,000 employees operate a 21,100 mile system
- 60% of trains operate at top speeds in excess of 90 mph (145 kph)
- The Acela Express is the fastest train in North America
 - Top speed of 150 mph (241kph)
 - Recovered 141% of operating expense in FY10
- Amtrak covers about 76% of operating costs with ticket revenue; total revenue covers 85% of operating costs



Amtrak services



Northeast Corridor (NEC)

- 150 mph Acela and 125 mph Regional services
- Links New York, Boston, and Washington (electrified)
- 457 mi route, 153 of 308 daily Amtrak trains operate on some portion of the NEC
- Positive train control system in use

Short distance trains/corridors (86-750 mi)

- Services range from 59 mph operations in unsignaled territory up to 110 mph w/automatic train stop and/or cab signals
- 2-32 daily trains, depending on route (most diesel)
- 15 states provide operating support for Amtrak services

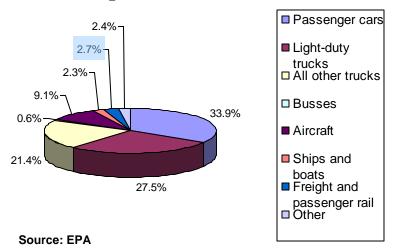
Long Distance Trains (up to 2,438 mi)

- Fifteen trains, most daily (two tri-weekly trains)
- Most include sleeping and dining car service
- 1 train in each direction, diesel-powered for most or all of route

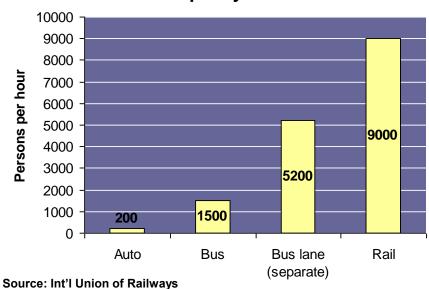


What role can passenger rail play?

CO₂ Emissions by Mode



Modal Capacity Per Meter of Width



- Rail is inherently:
 - Energy-efficient
 - Clean
 - Scalable
- Can access city centers on existing rights-of-way
- Provides an affordable means of capacity expansion



Amtrak Midwestern Operations

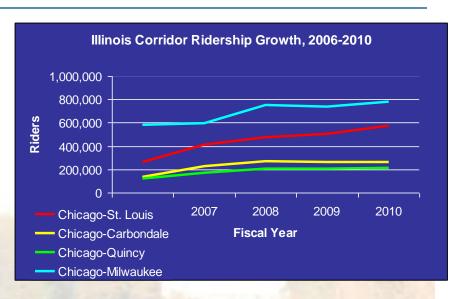


- Chicago Union Station is the hub for Midwestern services
 - Served by 56 daily Amtrak trains, plus Metra
 - Frequency varies
 - Cardinal operates 3 times a week
 - Hiawatha has 7 daily departures
- State of Illinois supports 3 services
 - Lincoln Service, Chicago-St. Louis (4 daily round trips)
 - Illini/Saluki, Chicago-Carbondale (2 daily round trips)
 - Illinois Zephyr/Carl Sandburg,
 Chicago-Quincy (2 daily round trips)
- FRA's High Speed and Intercity
 Passenger Rail (HSIPR) Grant
 program has made significant
 funding available for several routes



Amtrak in Illinois, 2006-2010

Daily Departures	2006	2007	2008	2009	2010
Chicago-St. Louis	3	5	5	5	5
Chicago- Carbondale	2	3	3	3	3
Chicago- Quincy	1	2	2	2	2



- Major service change on 3 downstate routes, November 2006
 - General Assembly doubled Illinois DOT Amtrak funding
 - Corridor trains added to all three downstate routes, national network service by overnight trains maintained as a foundation
 - Illinois shares *Hiawatha Service* cost with Wisconsin (25% Ill./75% Wisc.)
- These are successful state services that would be enhanced by new service to the Quad Cities & Rockford/Dubuque in the next two years



Other Midwestern State Partners

- Wisconsin one state-supported, one National Network route
 - Hiawatha, Milwaukee-Chicago (7/6 state-supported round-trips)
 - Empire Builder, Chicago-Seattle/Portland (station upgrades)
- Michigan two state-supported, one National Network route
 - Pere Marquette, Grand Rapids-Chicago (1 state-supported round-trip)
 - Blue Water, Port Huron-Lansing-Chicago (1 state-supported round-trip)
 - Wolverines, Pontiac/Detroit-Ann Arbor-Chicago (capital improvements)
- Missouri one state-supported, two National Network routes
 - Missouri River Runner, St. Louis-Kansas City (2 state-supported round trips)
 - Texas Eagle, Chicago-San Antonio/Los Angeles (station upgrades)
 - Southwest Chief, Chicago-Los Angeles (station upgrades)



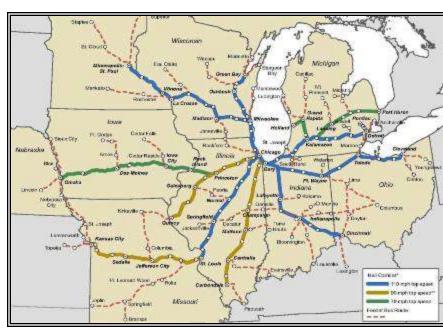
Other Midwestern State Partners

- Iowa one planned state-supported, two National Network routes
 - lowa City/Des Moines extension from Illinois Quad Cities (pending)
 - Southwest Chief, Chicago-Los Angeles (station upgrades)
 - California Zephyr, Chicago-San Francisco Bay (capital improvements)
- Texas one state-supported, one National Network route
 - Heartland Flyer, Fort Worth-Oklahoma City (1 state-supported round-trip)
 - Texas Eagle, Chicago-San Antonio/Los Angeles (station upgrades)
 - Sunset Limited, Los Angeles-New Orleans (station upgrades)
- Oklahoma one state-supported route
 - Heartland Flyer, Oklahoma City-Fort Worth (1 state-supported round-trip)



The Midwest Regional Rail Initiative

- Implement improvements on a regional basis to gain efficiencies and economies of scale that are not available to individual states
- Use of 3,000 miles of existing freight rail and commuter rights-of-way to connect rural, small urban, and major metropolitan areas
- Operation of a "hub-and-spoke" system providing service to and through Chicago to locations throughout the Midwest
- Introduction of state-of-the-art train equipment operating at speeds up to 110 mph
 - WiFi access
 - Food service
 - Power outlets at each seat
- In addition to current routes, provide rail service to Midwest areas not presently served by passenger rail
- Dedicated network of feeder bus service
- Modernized stations and facilities





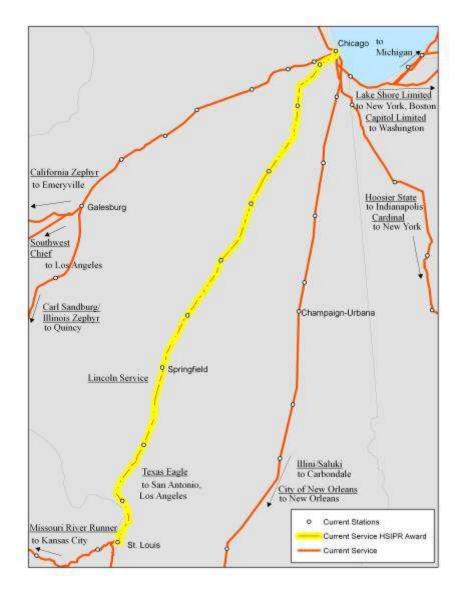


Latest round of HSIPR grants

- Announced on May 9, 2011
 - More than \$2.02 billion
 - 22 projects in 15 states
- \$404M to expand service in the Midwest
 - \$186.3M will go to improve the Chicago-St. Louis corridor
 - Previous grants will raise top speed on the St. Louis-Dwight segment to 110mph
 - New grant will make similar improvements on the Dwight-Joliet segment
 - \$196.5M will go to improve the Chicago-Detroit-Pontiac corridor
 - Trains can currently operate at 95mph on Amtrak-owned line between Porter, IN and Kalamazoo, MI
 - Funding will allow signal and track improvements needed to raise speeds to 110mph on the 235 mile Porter-Dearborn segment
 - Remaining funds will support environmental, planning, and preliminary engineering work on projects in
 - Michigan
 - Minnesota
 - Missouri



Chicago-St. Louis corridor



- With \$1.142 billion, the Illinois grant for the Chicago-St. Louis portion of the corridor will be upgraded to 110 mph by improving tracks, signals, and roadway crossings; also included is the installation of PTC, as well as planning studies for additional service enhancements
- Initial investment will result in faster service by decreasing trip times by more than an hour between end points
- Completion of work contemplated under this grant will set stage for another round of investments to permit an eventual increase to eight round trip frequencies per day on Chicago-St. Louis corridor

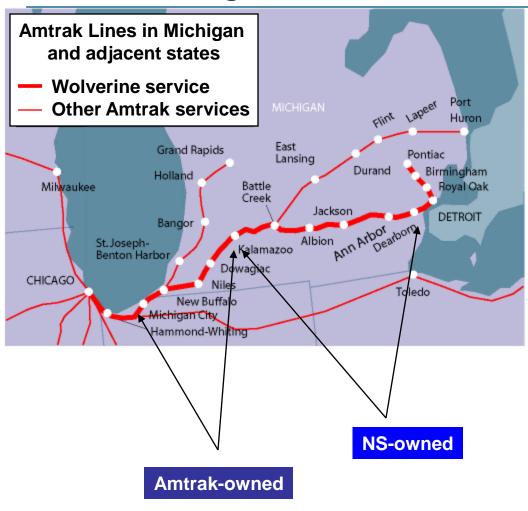


Chicago-St. Louis corridor





Amtrak Michigan Line



- Amtrak currently owns 97 miles (Porter-Kalamazoo) of our 304 mile Chicago-Detroit-Pontiac route
- Michigan working to acquire Dearborn-Kalamazoo NS line
- Planned Federal investment in this route (including Chicago-Porter, Indiana and Englewood Flyover) in the vicinity of \$600 million
- We have a strong partner in the state of Michigan
 - Since 1990, state has invested about \$65M in equipment and infrastructure
 - This is the opportunity of a lifetime



Planned Federal investment in the Michigan Line

- Chicago-Porter, IN (NS-owned) 8 separate improvements as part of "Indiana Gateway" to relieve congestion and reduce delays (\$71M)
- Kalamazoo-Dearborn Line (currently NS-owned) (\$346M)
 - Funding for purchase and improvement by state of Michigan, subject to STB approval
 - Bring up to Michigan Line standards (PTC, 110mph top speed, etc)
 - Additional \$3.2M for service development plan and environmental work
 - Construct new West Detroit connection track (\$7.9M)
- Station improvements
 - Construct new Dearborn Intermodal Station (\$28M)
 - Construct new platform, facilities at Troy (\$8.5M)
 - Renovate Battle Creek station (\$3.2M)
 - Preliminary engineering and environmental work for new Ann Arbor station (\$2.8M)
- CREATE investments in Englewood Flyover (\$133M) and Grand Crossing will also help Michigan Line

Total planned investment will exceed \$600M



CREATE Projects Benefiting Passenger Rail

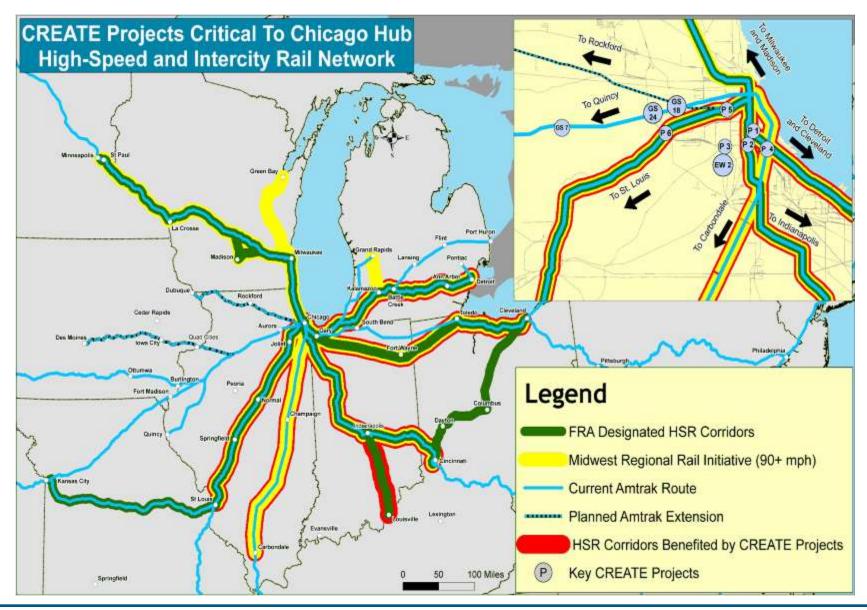
- Rail congestion in and around Chicago is a major challenge
- Passenger Rail Delay Reduction a goal of CREATE
 - -19 projects benefit Amtrak
 - -21 projects benefit Metra

Note:
Projects benefiting
passenger rail service are
shown in red





CREATE supports the larger vision for the MWRRI





Englewood Flyover

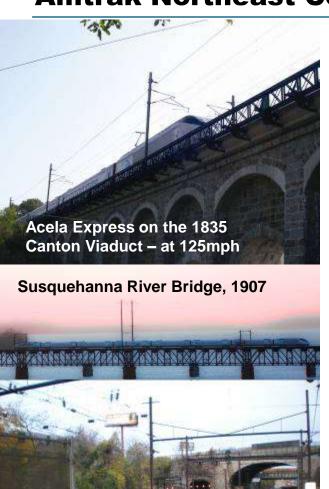
- A bridge designed to eliminate the rail junction at 63rd and State
- Total cost will be \$133M (funded by HSIPR)
- Will separate an at-grade crossing of an NS main, and eliminate daily conflicts between:
 - –78 Metra Rock Island commuter trains
 - -14 Amtrak trains
 - -46 NS trains







Amtrak Northeast Corridor



- More than half our daily trains (153 of 305), more than 1,800 daily commuter trains
- Carries more than 722,000 riders every day!
- We own (and maintain) 363 of the 457 routemiles
 - 17 tunnels (six of them under the Hudson River)
 - 1,186 bridges (14 of them moveable)
- Top speeds of 150 mph for Acela Express and 125 mph for Northeast Regionals
- We carry more passengers than all the airlines put together between:
 - NYC and Boston

Richmond

NYC and Washington, DC



1873

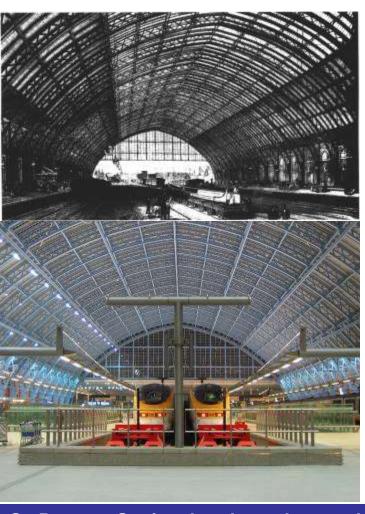
Baltimore's B&P Tunnel: In continuous service since

Commuter Agency Territory

.ong Island Rad Road

Boston

Key Concepts



St. Pancras Station, London – then, and now

- Existing system serves as a foundation for development
 - Terminal facilities
 - Suitable segments are upgraded
 - Existing network feeds high speed operations
- Most foreign systems have developed in this incremental fashion
 - France
 - TGV lines use major terminals at endpoints
 - Speeds gradually upgraded as technology permitted
 - Germany
 - High speed equipment preceded high speed lines
 - Gradual introduction of faster track segments allowed ICE trains to realize their capabilities



A quick comparison

	Amtrak Keystone Corridor Improvements (2006)	Madrid-Valladolid high speed line (Dec 2007)	
Route	104 mile line (Philadelphia- Harrisburg)	111 mile line (Madrid- Valladolid)	
Scope of improvements	Restored electrification, improved track and signals for 110 mph service	Constructed dedicated ROW for 186 mph service, including a 28 km tunnel	
Intermediate stops	10 intermediate stops, shared ROW with Norfolk Southern and SEPTA	1 intermediate stop	
Trip time improvement	Harrisburg-Philly trip cut from 1:50 to 1:35	Trip time cut from 1:30 to 55 minutes	
Annual Ridership	1,183,821 riders in FY 08	825,043 riders in 2008	
Frequency	14 daily trains	33 daily trains	
2007-2008 Growth	20.1%	More than 800%	
Program cost	\$145 million	\$5.9 billion	

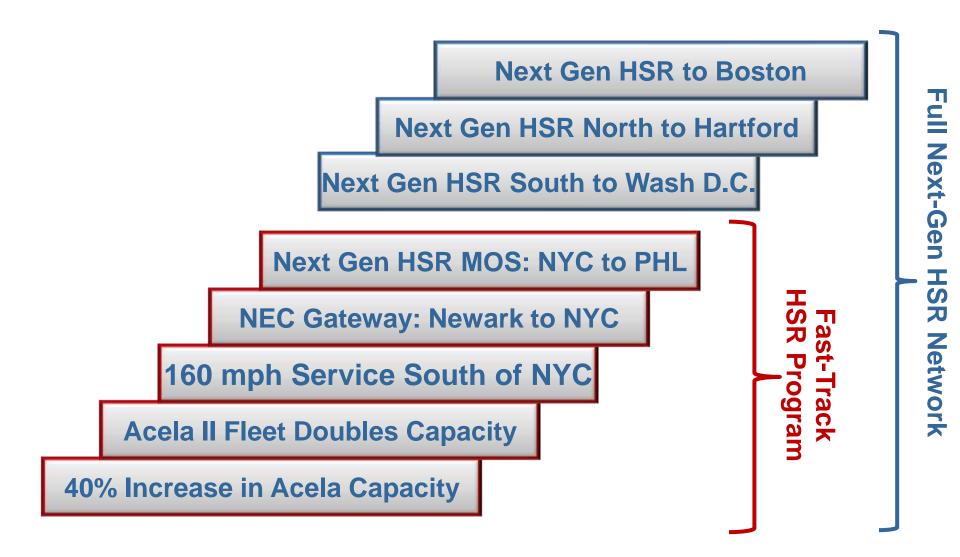






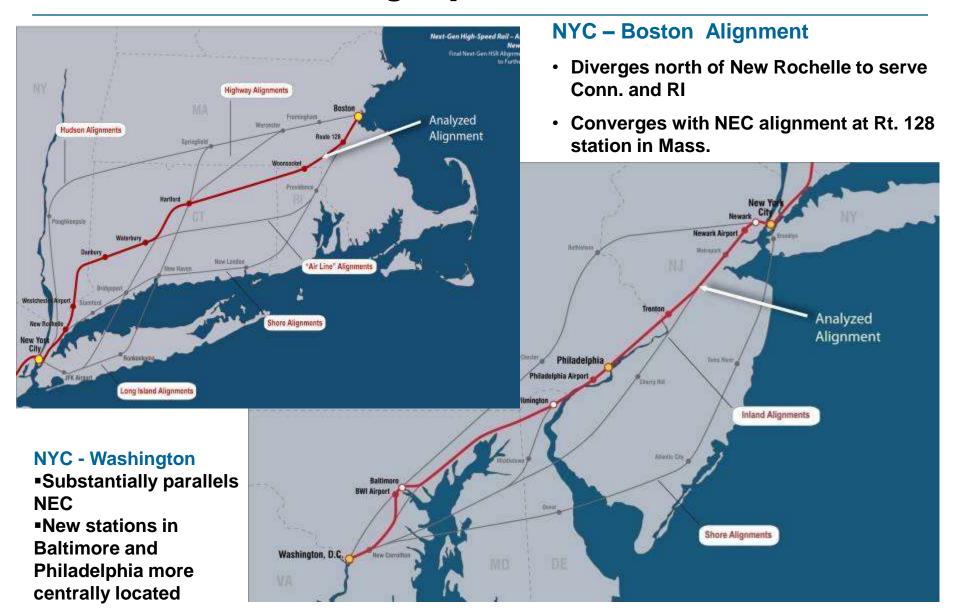


NEC Stair-Steps to Next-Gen HSR Vision





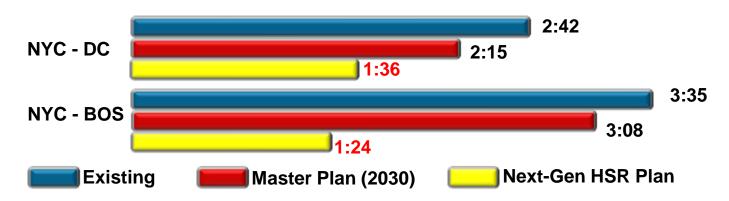
NEC Next Generation High Speed Rail





Next-Gen High-Speed Rail: Dramatic Trip Time Reduction

- World-Class High-Speed Network:
 - Dedicated 2 track alignment; 220 mph equipment
 - 40% 60% travel-time reductions in key markets
 - Boston Washington DC: from 6:30 to 3:20



Higher frequency

Service Departures (Each Direction)

		(
	Current	Next-Gen HSR	
Hourly	1	3-4	
Daily	10-15	53-73	

Higher average speeds

Average Speeds (Super Express)

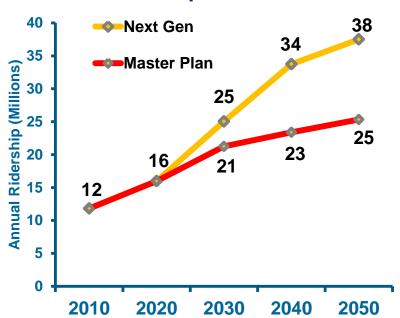
	Current	Next-Gen HSR
NYC - BOS	104 kph	238 kph
NYC - DC	136 kph	220 kph



Next-Gen High Speed Rail: Quantum Ridership Leap

- Huge ridership growth over Master Plan:2020 to 2040
 - Master Plan:
 - 16 million to 23 million (+46%)
 - Next-Gen HSR Plan:
 - 16 million to 34 million (+111%)

Next-Gen Compared to Master Plan

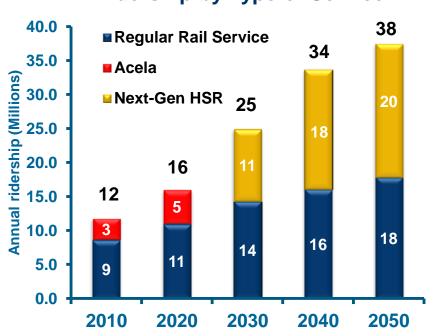


- Major growth in premium service's share of NEC ridership (2040)
- Result: Next-Gen HSR Plan would raise revenues more than ridership

Premium Ridership (2040)

- Master Plan (Acela): 6.5 million (28%)
- Next-Gen HSR Plan: 18 million (52%)

Ridership by Type of Service





NEC Gateway

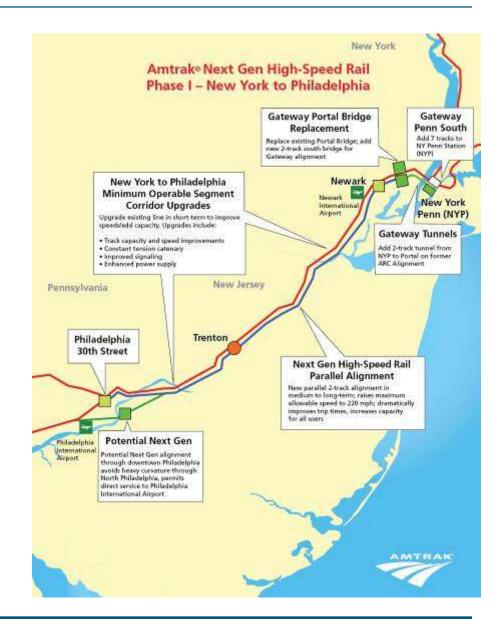
- Keystone of the plan creating capacity where it's most needed
- Involves major capacity expansion
 - Add extra tracks between Newark and Penn Station
 - Build two new tunnels under the Hudson River
 - Build Moynihan Station
 - Add extra commuter rail capacity at Penn Station
- When commuter services get investment, high speed services get operational fluidity





New York-Philadelphia dedicated HSR Line

- The "minimum operable segment" concept:
 - Existing line would be improved to raise speeds to 160 mph (short term)
 - Separate HSR line could be built to provide dedicated 220mph express service (mid- to long term)
- Each improvement will generate
 - Initial rounds of improvement will greatly increase capacity
 - Subsequent rounds will increase speed, provide jumping-off point for later rounds of HSR construction





Opportunities for partnership



- Amtrak is very interested in opportunities for high speed rail partnerships
- We are modernizing our plant but we are also modernizing our organization and culture
 - Working on programs to develop a more collaborative organization
 - Make maximum use of talent
 - Pass on the core skills and functions as we manage a generational transition
 - Transform the way we deal with business partners, customers and each other
- We have sought partners who can work with us in a joint bid on HSR projects, reaching agreements with KPMG, DWH Strategic Advisors, Sharon Greene & Associates and TranSystems for NEC Next-Gen



The way ahead

- HSR projects are enormous undertakings and to succeed, we must organize so that:
 - A consortium of partners can deliver all of the needed capabilities
 - The system itself delivers benefits long before build-out is complete
- Connectivity is vital to success and a plan that incorporates feeder routes from one or many modes will be much more useful than one that does not
- Amtrak is very interested in pursuing HSR projects
 - We have selected a strong suite of commercial partners
 - We have a lot of experience working with state partners
 - Projects like these represent the future of rail and can deliver meaningful results that will improve our quality of life

